Bombay Suburban Art & Craft Education Society's
SHEILA RAHEJA SCHOOL OF BUSINESS MANAGEMENT AND RESEARCH
Raheja Education Complex, Kher Nagar, Opp. Chhatrapati Shivaji Maharaj Ground, Bandra (E), Mumbai – 400 051
(Approved by AICTE, DTE, Affiliated to University of Mumbai, ISO 9001:2015 Certified and NAAC Accredited)

Academic Year 2025-26

Program: **Master of Management Studies** (Batch 2025-2027)

Academic Calendar **First Year (Semester-I)** (September 2025 to January 2026)

Description of Activities	Time-Period
Submission of Teaching Plans	15th September 2025
Session Commences	16th September 2025
Last Instruction Day	24th December 2025
Classes per week/Hours	For subjects having 4 credits 3 Classes per week of 120 Minutes in each course (subject), Total 6 Hours per week per course. For subjects having 2 credits 1.5 Classes per week of 120 Minutes in each course (subject), Total 3 Hours per week per course
Number of Weeks/ Hours available	**For 4 credit courses** - 11 Weeks/ 66 Hours available against required 10 weeks /60 hours, including one week of Diwali Vacation. **For 2 credit courses** - 11 Weeks/ 33 Hours available against required 10 weeks /30 hours, including one week of Diwali Vacation
Vachan Prerana Diwas (15th October) (Birth Anniversary of Dr. APJ Abdul Kalam)	During 3rd week of October 2025
Rashtriya Ekta Din (31st October) (Birth Anniversary of Sardar Vallabh Bhai Patel)	31st October 2025
Vigilance Awareness week	During October 27 to November 3, 2025

Schedule of Examinations	Time-Period
Internal Assessment	As per University of Mumbai guidelines Internal Assessment would be conducted by subject teacher within the lectures allocated to them.
Study Leave for Semester End Examinations	26th December 2025 – 31st December 2025
Semester End Examinations	1st Week & 2nd Week of January 2026

Note:
1) The above schedule of the Academic Calendar is tentative. It may be revised based on University of Mumbai's guidelines, **or** it is subject to change under unavoidable circumstances. If revised, then it shall be communicated in due course of time.
2) Please refer Event Calendar for Guest Lectures, Master Class Expert Session Series, National or International Industry-Visits or Study-Tours, and other Co-curricular activities. Any latest updates about the event/activity will be updated from time to time.
3) For Question Paper Pattern (MMS), kindly refer **Annexure I**, which is based on the "Scheme of Evaluation" document released by University of Mumbai

Mr. Amit Ashok Bansod
Academic Coordinator
MMS Program

Dr. Vaikhari Patil
Program Incharge

Dr. Harish Kumar S. Purohit
Director

Date: 15/09/2025
Place: Mumbai
Encl.: Annexure I

Annexure - I

A.Y. 2025-2026

Program: Master of Management Studies   FY MMS Semester I

As per University of Mumbai – "Restructured & Revised Syllabus, Credit based Semester & Grading System for MMS Semester I&II which is effective from academic year 2024-25)

Semester I

Sr. No.	Couse Type	Course	Number Credits
1	Mandatory - General Management	Fundamentals of Management Theory and Practice	2
2	Mandatory - Quantitative Techniques	Business Statistics	2
3	Mandatory - Economics	Managerial Economics	2
4	Mandatory - Finance	Financial Accounting for Business	2
5	Mandatory - Human Resource	Organizational Behaviour	2
6	Mandatory - Marketing	Fundamentals of Marketing	4
7	Mandatory - Operations	Operations Management	4
8	Mandatory - Systems	Information Technology for Business	4
Elective Courses (Any Two)			
1	**Elective (selected)**	**Managerial Communication**	**2**
2	Elective	Creativity and Design Thinking	2
3	**Elective (selected)**	**Legal and Tax Aspects of Business**	**2**
4	Elective	Bhartiya Management	2

Mode of Internal Assessment as per University Guidelines

- Semester wise performance assessment of student is to be carried out through various modes of examinations. These include Internal Assessment and Semester End Examination.

- **Internal Assessment** includes class tests, home assignments based on live problems, course projects & presentations either in a group or individually, any other innovative assessment methods.

- The **weightage of Internal Assessment and Semester End Examination is 40 and 60 percentage respectively**.

- The Relative weightage for Internal Assessment is **40 percent and will be evaluated by the faculty as per his/her Teaching Learning Plan submitted at the beginning of the academic year.**

Suggested Question Paper format by University of Mumbai (Semester End examination)
Question Paper of 60 Marks (4 Credit Course) – 2 Hours Written Examination

• **Total Questions – 6 Questions** • **Question 1 - Compulsory (20 Marks)** • **Option to Attempt Any 4 Questions from Question 2 to Question 6 (Each Question 10 Marks)**	
Q1: Case Study	**20 Marks**
Q2 to Q 6 • Covering important of topics / concepts across syllabus • Mix of theoretical and quantitative questions based on requirement of the subject content. 20 Marks Each Question 10 Marks • COs to be mentioned against each question in Question paper	**Each Question 10 Marks**

Suggested Question Paper format by University of Mumbai (Semester End examination)
Question Paper of 30 Marks (2 Credit Course) – 1 Hour Written Examination

- **Total Questions – 4 Questions**
- **Question 1 - Compulsory (10 Marks)**
- **Option to Attempt Any 2 Questions from Question 2 to Question 4 (Each Question 10 Marks)**

Q1: Case Study	10 Marks
Q2 to Q 4 - Covering important of topics / concepts across syllabus 10 Marks Each Question 10 Marks - Mix of theoretical and quantitative questions based on requirement of the subject content. - COs to be mentioned against each question in Question paper	**Each Question 10 Marks**

SRBS Question Paper format for Semester End examination (4 credits course)

Year & Program: **FYMMS**, Semester: **I**   Name of the Course: _____

Duration: 2 Hrs. Maximum Marks: 60

Instructions: **Q.1 Compulsory case study (20 Marks)**
Q. 2 to Q. 6 Attempt any 4 (10 Marks each x4 = 40 Marks)
Please follow the following instructions while framing the question paper.
i.   Please use appropriate action verbs from Bloom's taxonomy to frame the questions.
ii.   For COs and Bloom's level refer to the course syllabus.
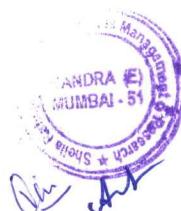iii.   Please cover all COs and use low-order to higher-order thinking questions related to Bloom's taxonomy levels.

Question Number	Particular	Marks Allotted	Bloom's Level	Course Outcome mapped
Question1	(Compulsory) Case Study	20	---------	---------
	a)	7	< Bloom's Level>	<CO>
	b)	7	< Bloom's Level>	<CO>
	c)	6	< Bloom's Level>	<CO>
OR				
Question1	(Compulsory) Case Study	20	--------	----------
	a)	10	< Bloom's Level>	<CO>
	b)	10	< Bloom's Level>	<CO>
Question 2		10		
Question 3		10		
Question 4		10		
Question 5		10		
Question 6		10		

Note: Please hand over **three** different sets of question papers, <u>at least **15 days** before the commencement of the semester-end examinations.</u>
- <u>Each set should include a different case study followed by other questions.</u>
- <u>Proofreading of the question paper format is to be done at the senior faculty level.</u>
<u>Confidentiality and sanctity of examinations are to be maintained at all levels.</u>

	Submitted by	Proofread by
Name		
Designation		
Signature		
Date		

SRBS Question Paper format for Semester End examination (2 credits course)

Year & Program: FYMMS, Semester: I   **Name of the Course:** _____

Duration: 1 Hr. Maximum Marks: 30

Instructions: **Q.1 Compulsory case study (20 Marks)**
              Q. 2 to Q. 4 Attempt any 2 (10 Marks each x2 = 20 Marks)
              Please follow the following instructions while framing the question paper.
ii.   Please use appropriate action verbs from Bloom's taxonomy to frame the questions.
iii.   For COs and Bloom's level refer to the course syllabus.
iv.   Please cover all COs and use low-order to higher-order thinking questions related to Bloom's taxonomy levels.
v.

Question Number	Particular	Marks Allotted	Bloom's Level	Course Outcome mapped
Question1	(Compulsory) Case Study	10	---------	---------
	a)	4	< Bloom's Level>	<CO>
	b)	3	< Bloom's Level>	<CO>
	c)	3	< Bloom's Level>	<CO>
OR				
Question1	(Compulsory) Case Study	10	--------	----------
	a)	05	< Bloom's Level>	<CO>
	b)	05	< Bloom's Level>	<CO>
Question 2		10		
Question 3		10		
Question 4		10		

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