

## Academic Year 2025-26

### Program: Master of Management Studies (Batch 2025-2027)

Academic Calendar **First Year (Semester-II)** (January 2026 to May 2026)

Description of Activities	Time-Period
<b>Submission of Teaching Plans</b>	24 <sup>th</sup> January 2026
<b>Session Commences</b>	27 <sup>th</sup> January 2026
<b>Last Instruction Day</b>	15 <sup>th</sup> April 2026
<b>Classes per week/Hours</b>	For subjects having 4 credits 4 Classes per week of 90 Minutes in each course (subject), Total 6 Hours per week per course.  For subjects having 2 credits 2 Classes per week of 90 Minutes in each course (subject), Total 3 Hours per week per course
<b>Number of Weeks/ Hours available</b>	<b>For 4 credit courses</b> - 11 Weeks/ 66 Hours available against required 10 weeks /60 hours, excluding 2 days for intercollegiate festival 'Svagam'.  <b>For 2 credit courses</b> - 11 Weeks/ 33 Hours available against required 10 weeks /30 hours, excluding 2 days for intercollegiate festival 'Svagam'.
<b>Republic Day (26<sup>th</sup> January)</b>	Unfurling of Indian Flag on 26 <sup>th</sup> January 2026
<b>Marathi Bhasha Samvardhan Pandharwada celebration (Library/ Cultural Event)</b>	14 <sup>th</sup> January to 28 <sup>th</sup> January 2026
<b>Marathi Bhasha Gaurav Diwas</b>	27 <sup>th</sup> February 2026
<b>Intercollegiate Festival "Svagam"</b>	26 <sup>th</sup> February & 27 <sup>th</sup> February 2026
<b>International Women's Day (8<sup>th</sup> March )</b>	7 <sup>th</sup> March 2026
<b>SRBS: National Research Conference</b>	28 <sup>th</sup> March 2026






# SRBS

Bombay Suburban Art & Craft Education Society's

SHEILA RAHEJA SCHOOL OF BUSINESS MANAGEMENT AND RESEARCH

Raheja Education Complex, Kher Nagar, Opp. Chhatrapati Shivaji Maharaj Ground, Bandra (E), Mumbai – 400 051

(Approved by AICTE, DTE, Affiliated to University of Mumbai, ISO 9001:2015 Certified and NAAC Accredited)

Schedule of Examinations	Time-Period
Internal Assessment	As per University of Mumbai guidelines Internal Assessment would be conducted by subject teacher within the lectures allocated to them.
Study Leave for Semester End Examinations	16 <sup>th</sup> April 2026 & 17 <sup>th</sup> April 2026
Semester End Examinations	18 <sup>th</sup> April 2026 – 30 <sup>th</sup> April 2026
OJT / Field Project Viva-Voce	2nd May 2026
Summer Internship Orientation Session	30th April 2026 (To update students on mandatory requirements)
Summer Internship	May 2026, June 2026 & up to 10th July 2026

**Note:**

- ❖ The above schedule of the Academic Calendar is tentative. It may be revised based on University of Mumbai's guidelines, **or** it is subject to change under unavoidable circumstances. If revised, then it shall be communicated in due course of time.
- 1. Please refer Event Calendar for Guest Lectures, Master Class Expert Session Series, National or International Industry-Visits or Study-Tours, and other Co-curricular activities. Any latest updates about the event/activity will be updated from time to time.
- 2. For Question Paper Pattern (MMS), kindly refer **Annexure I**, which is based on the "Scheme of Evaluation" document released by University of Mumbai

Mr. Amit Ashok Bansod  
Academic Coordinator

Dr. Vaikhari Patil  
Course Coordinator

Dr. Harish Kumar S. Purohit  
Director

Date: 04/01/2026  
Place: Mumbai

**Encl.: Annexure I**



**Annexure - I**
**A.Y. 2025-2026**
**Program: Master of Management Studies**
**FY MMS Semester II**

As per University of Mumbai –“Restructured & Revised Syllabus, Credit based Semester & Grading System for MMS Semester I & II which is effective from Academic Year 2024-25)

**Semester II**

Sr.	Couse Type	Course	Number of Credits
1	Mandatory - General Management	Business Research Methods	4
2	Mandatory - Finance	Corporate Finance	4
3	Mandatory - Human Resource	Human Resource Management	4
4	Mandatory - Marketing	Application of Marketing Theory and Practice	2
5	Mandatory - Operations	Decision Models in Management	2
6	Mandatory - Systems	Information Systems & Digital Transformation	2
7	OJT / Field Project	OJT / Field Project	4
<b><u>Elective Courses (Any Two)</u></b>			
1	<b>Elective (selected)</b>	<b>Entrepreneurship Management</b>	<b>2</b>
2	Elective	Economic Environment and Policy	2
3	Elective	Foundations of Strategy	2
4	Elective	Business Analytics	2
5	<b>Elective (selected)</b>	<b>Cost and Management Accounting</b>	<b>2</b>



**Mode of Internal Assessment as per University Guidelines**

- Semester wise performance assessment of student is to be carried out through various modes of examinations. These include Internal Assessment and Semester End Examination.
- **Internal Assessment** includes class tests, home assignments based on live problems, course projects & presentations either in a group or individually, any other innovative assessment methods.
- The **weightage of Internal Assessment and Semester End Examination is 40 and 60 percentage respectively.**
- The Relative weightage for Internal Assessment is **40 percent and will be evaluated by the faculty as per his/her Teaching Learning Plan submitted at the beginning of the academic year.**

**Suggested Question Paper format by University of Mumbai (Semester End examination)  
Question Paper of 60 Marks (4 Credit Course) – 2 Hours Written Examination**

<ul style="list-style-type: none"> <li>• <b>Total Questions – 6 Questions</b></li> <li>• <b>Q.1 Compulsory case study (20 Marks)</b></li> <li>• <b>Attempt Q. 2 to Q. 6 of 10 marks each with two internal options (a) OR (b)</b></li> </ul>	
<b>Q1: Case Study (Compulsory)</b>	<b>20 Marks</b>
<b>Q2 to Q 6</b> <ul style="list-style-type: none"> <li>• Covering important of topics / concepts across syllabus.</li> <li>• Mix of theoretical and quantitative questions based on requirement of the subject content.</li> <li>• COs to be mentioned against each question in Question paper.</li> </ul>	<b>Each Question 10 Marks</b>





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**Suggested Question Paper format by University of Mumbai (Semester End examination)**  
**Question Paper of 30 Marks (2 Credit Course) – 1 Hour Written Examination**

<ul style="list-style-type: none"><li>• Total Questions – 6 Questions</li><li>• Q.1 Compulsory case study (20 Marks)</li><li>• Attempt Q. 2 to Q. 3 of 10 marks each with two internal options (a) OR (b)</li></ul>	
<b>Q1: Case Study (Compulsory)</b>	<b>10 Marks</b>
<b>Q2 to Q 3</b> <ul style="list-style-type: none"><li>• Covering important of topics / concepts across syllabus.</li><li>• Mix of theoretical and quantitative questions based on requirement of the subject content.</li><li>• COs to be mentioned against each question in Question paper.</li></ul>	<b>Each Question 10 Marks</b>



**SRBS Question Paper format for Semester End examination (4 credits course)**

**Year & Program: FYMMS, Semester: II**

**Name of the Course: \_\_\_\_\_**

Duration: 2 Hrs. Maximum Marks: 60

**Instructions: Q.1 Compulsory case study (20 Marks)**

**Attempt Q. 2 to Q. 6 of 10 marks each with two internal options (a) OR (b)**

Please follow the following instructions while framing the question paper.

- I. Please use appropriate action verbs from Bloom's taxonomy to frame the questions.
- II. For COs and Bloom's level refer to the course syllabus.
- III. Please cover all COs and use low-order to higher-order thinking questions related to Bloom's taxonomy levels.

Question Number	Particular	Marks Allotted	Bloom's Level	Course Outcome mapped
Question 1	(Compulsory) Case Study	20	-----	-----
	a)	10	< Bloom's Level >	<CO>
	b)	10	< Bloom's Level >	<CO>
Question 2	a)	10	< Bloom's Level >	<CO>
	OR			
	b)	10	< Bloom's Level >	<CO>
Question 3	a)	10	< Bloom's Level >	<CO>
	OR			
	b)	10	< Bloom's Level >	<CO>
Question 4	a)	10	< Bloom's Level >	<CO>
	OR			
	b)	10	< Bloom's Level >	<CO>
Question 5	a)	10	< Bloom's Level >	<CO>
	OR			
	b)	10	< Bloom's Level >	<CO>
Question 6	a)	10	< Bloom's Level >	<CO>
	OR			
	b)	10	< Bloom's Level >	<CO>

**Note:** Please hand over three different sets of question papers, at least 15 days before the commencement of the semester-end examinations.

- Each set should include a different case study followed by other questions.
- Proof-reading of the question paper format is to be done at the senior faculty level.
- Confidentiality and sanctity of examinations are to be maintained at all levels.

	Submitted by	Proofread by
Name		
Designation		
Signature		
Date		



**SRBS Question Paper format for Semester End examination (2 credits course)**

**Year & Program: FYMMS, Semester: II**

**Name of the Course: \_\_\_\_\_**

**Duration: 1 Hr. Maximum Marks: 30**

**Instructions: Q.1 Compulsory case study (10 Marks)**

**Attempt Q. 2 to Q. 3 of 10 marks each with two internal options (a) OR (b)**

Please follow the following instructions while framing the question paper.

- I. Please use appropriate action verbs from Bloom's taxonomy to frame the questions.
- II. For COs and Bloom's level refer to the course syllabus.
- III. Please cover all COs and use low-order to higher-order thinking questions related to Bloom's taxonomy levels.

Question Number	Particular	Marks Allotted	Bloom's Level	Course Outcome mapped
Question 1	(Compulsory) Case Study	20	-----	-----
	a)	10	< Bloom's Level>	<CO>
	b)	10	< Bloom's Level>	<CO>
Question 2	a)	10	< Bloom's Level>	<CO>
	OR			
	b)	10	< Bloom's Level>	<CO>
Question 3	a)	10	< Bloom's Level>	<CO>
	OR			
	b)	10	< Bloom's Level>	<CO>

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